United Chiefs and Councils of Mnidoo Mnising

2017/18 ANNUAL REPORT

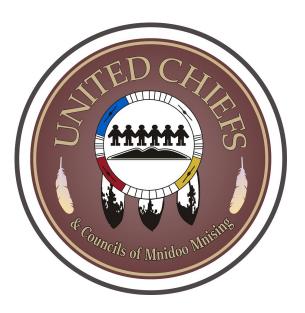
OUR MISSION

We, the Chiefs of the United Chiefs and Councils of Mnidoo Mnising, with due respect to the customs and laws of the Anishinabek undertake:

To foster and protect our interests and rights;

To refine and promote good government and orderly administration;

Do hereby make this Constitution of the United Chief and Councils of Mnidoo Mnising for the benefit of all our people.



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Message from the Chief Executive Officer

Aanii Members, Funders and Friends,

The Board of Directors

Tribal Chair Chief Patsy Corbiere, Aundeck Omni Kaning

Chief Linda Debassige, M'Chigeeng

Chief Andrew Aguonie, Sheguiandah

> Chief Dean Roy, Sheshegwaning

Chief Franklin Paibomsai, Whitefish River

> Chief Irene Kells, Zhiibaahaasing

What you will see in this report is just a highlight of what we do here at the Tribal Council. United Chiefs and Councils of Mnidoo Mnising is unique amongst the tribal councils, not only because we were one of the very first tribal councils established, but because of the work that we do. We work with the First Nations to develop ideas to meet their needs through project design and implementation. It brings me great satisfaction to see these ideas become a reality as service delivery or their own entity.

The UCCMM Board of Directors and staff continues to work together to provide a range of programs and services that is for the benefit of the six member First Nations. This past year, we have made great strides to make our goals be realities with our Ngodwewaangizi Anishinaabe Project, Gwekwaadziwin Miikin, Water First Internship Program and additional Justice Services.

MANAGEMENT'S RESPONSIBILITY FOR FINANCIAL REPORTING

The accompanying financial statements of United Chiefs and Councils of M'Nidoo M'Nising are the responsibility of management and have been approved by the Tribal Council.

The financial statements have been prepared by management in accordance with Canadian public sector accounting standards. Financial statements are not precise since they include certain amounts based on estimates and judgments. When alternative accounting methods exist, management has chosen those it deems most appropriate in the circumstances, in order to ensure that the financial statements are presented fairly, in all material respects.

The Tribal Council maintains systems of internal accounting and administrative controls of high quality, consistent with reasonable cost. Such systems are designed to provide reasonable assurance that the financial information is relevant, reliable and accurate and the Tribal Council's assets are appropriately accounted for and adequately safeguarded.

The Tribal Council is responsible for ensuring that management fulfills its responsibilities for financial reporting and is ultimately responsible for reviewing and approving the financial statements.

The Tribal Council reviews financial statements and recommends their approval. The Tribal Council meets periodically with management, as well as the external auditors, to discuss internal controls over the financial reporting issues, to satisfy themselves that each party is properly discharging their responsibilities, and to review the financial statements and the external auditors' report. The Tribal Council takes this information into consideration when approving the financial statements for issuance to the Members. The Tribal Council also consider the engagement of the external auditors.

The financial statements have been audited by KPMG LLP in accordance with Canadian generally accepted auditing standards on behalf of the members. KPMG LLP has full access to the Tribal Council.

Chief Executive Officer



KPMG LLP Claridge Executive Centre 144 Pine Street Sudbury Ontario P3C 1X3 Canada Telephone (705) 675-8500 Fax (705) 675-7586

INDEPENDENT AUDITORS' REPORT

To the Members of United Chiefs and Councils of M'Nidoo M'Nising

We have audited the accompanying financial statements of United Chiefs and Councils of M'Nidoo M'Nising, which comprise the statement of financial position as at March 31, 2018 and the statements of operations, changes in net assets and cash flows for the year then ended, and notes, comprising a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on our judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, we consider internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.



Opinion

In our opinion, the financial statements present fairly, in all material respects the financial position of United Chiefs and Councils of M'Nidoo M'Nising as at March 31, 2018, and its results of operations and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Chartered Professional Accountants, Licensed Public Accountants

Sudbury, Canada August 31, 2018

KPMG LLP

UNITED CHIEFS AND COUNCILS OF M'NIDOO M'NISING

Exhibit A - Statement of Financial Position

March 31, 2018, with comparative information for 2017

		2018		2017
Assets				
Current assets:				
Cash	S	2,677,996	S	1,715,143
Accounts receivable		466,648		1,228,430
Prepaid expenses		106,488		24,421
		3,251,132		2,967,994
Capital assets (note 2)		2,377,975		2,299,565
	S	5,629,107	S	5,267,559
Liabilities and Net Assets				
Current liabilities:				
Accounts payable and accrued liabilities	S	664,767	S	589,941
Current portion of loans payable (note 4)		142,069		136,385
Deferred revenue (note 3)		428,389		41,469
		1,235,225		767,795
Loans payable (note 4)		368,288		610,357
		1,603,513		1,378,152
Net assets:				
Invested in capital assets		1,867,618		1,652,824
Internally restricted (note 5)		14,495		45,598
Unrestricted		2,143,481		2,190,985
Contingent liabilities (note 7)		4,025,594		3,889,407
Outlingant nabilities (note 1)	S	5,629,107		

See accompanying notes to financial statements.

On behalf of the Tribal Council:

TECHNICAL SERVICES

The UCCMM Technical staff provides advice and input on a number of undertakings by our membership and various or-

ganizations and levels of government. UCCMM Technical Services continues to provide quality and timely service to the UCCMM member First Nations. The following items below are some of the key activities during this reporting period:

Infrastructure

The mandate is to provide technical advisory services to program staff and leadership at First Nations, and other services as determined by the First Nations. UCCMM Technical Services assists and advises member First Nations in the implementation and completion of their First Nation Infrastructure Investment Plan (FNIIP), Minor Capital, and Major Capital Submissions.

UCCMM Technical Services staff has provided support and advice on the technical, environmental, financial and economic aspects of planning, design, construction and operation of infrastructure systems, buildings, schools, including water, sewer, roads and drainage systems. The staff also provides advisory services to First Nations on how to prepare Terms of Reference for consultants in order that they might carry out engineering studies, feasibility studies, contract management and administration as well as preparation of technical documents and status reports.

Assistance includes both planning, development and project management. Some activities include: estimating project costs, scheduling construction, addressing environmental issues, developing terms of reference and tendering. Related works: Housing, Roads, Water and Waste Water, Public Buildings, First Nation Community Planning

Housing

UCCMM provide advisory services for all new First Nation built housing and training. CMHC on-reserve housing program has changed again in delivery of their contracted services, previously OZHI. UCCMM Technical Services is prepared to deliver once again CMHC suit of programs to our First Nations if requested through contracted sub-services when the change occurs. More Onus is being placed on First Nations, for planning, reporting, developing submissions, and ensuring code compliance. The Technical Services Staff is currently involved in new housing builds within our First Nation membership, and several renovation projects.

Operations and Maintenance/Integrated Capital Management System

UCCMM Technical Services provides continuous support to First Nations in their interests to develop improved O&M programs including support on the following systems;

Integrated Capital Management System (ICMS), Asset Condition Reporting System (ACRS), ACRS Terms of Reference, Capital Asset Inventory System (CAIS), Asset Management Systems, O&M Forecasting Model for Water & Wastewater, Government O&M Policies & Reporting Requirements, INAC Water Training Subsidy

The Hub System is located at the Tribal Council and consists of an, a training specialist, GIS technician, support person, and contracts with industry for plant optimization, scada, and procedural, guild lines development. Performance of all water and wastewater facilities will be continuously monitored by a SCADA system.

As the concept evolves, considerations of the Hub System would also be to operate as the Overall Responsible Operator at the request of the First Nation Community. The proposed Hub System located at Tribal Council and will offer the following services:

Direct support to Plants and Operators, Operator Training and Certification, Technical Assistance, Trouble-shooting, repair and maintenance, Emergency Response Plan, Data and Record Keeping, Performance Tracking and monitoring using SCADA, Operations and Maintenance Manuals, Standard Operating Procedures, Water Quality Sampling Procedures and Protocols, Assessment, upgrading and optimization of infrastructure.

Successes to date include Plant and Process Optimization report, standard Operating Procedures and Guidelines, Quantitative deficiency reports, SCADA implementation, remote Monitoring, one-time components procurement, Trouble-shooting and repair and O&M manuals.

Water First Internship Program: October 2016 – March 31, 2019

The program was designed to address local water challenges by providing young adults with a 15-month paid internship opportunity. The water internship offered participants with customized skills, training and tutoring to obtain certification in drinking water certification and environmental water quality monitoring.



In august of 2018, 10 interns graduat-

ed from the program and began their careers as stewards of their community's health and well being.

Successes at a glance were; 40% female participation, 8 interns earned Water Quality Analyst Certification, 3 earned Operator-in-Training certification, 10 earned Entry-Level Certification for Drinking Water Operator, and 5 interns obtained Source Water Protection training. Each intern completed over 1800 hours of work at their local water treatment plants.

First Nations Waste Management Initiative: February 2018 – March 31, 2020

Under the project title, UCCMM project co-ordinator, UCCMM will develop partnerships, implement new waste programs, identify solid waste policies for Each First Nation, develop new waste diversion educational strate-

JUSTICE

UCCMM Justice serves Anishinabek living on and off reserve in the District of Manitoulin. The mandate of the program is

to provide pre-charge diversion, post-charge diversion, sentencing related services, programming to assist individuals mitigate their charge(s) in court and to assist individuals as they progress towards healing. The program was developed in consultation with local Anishinabe Elders and is based on the traditional historical approaches of making amends, accountability, and healing. The programs are funded by the Ministry of the Attorney General, the Department of Justice and the Ministry of Children and Youth Services. In 2017/18, the UCCMM Justice Department delivered eight programs.

ABORIGINAL REINTEGRATION SUPPORT SERVICES PROGRAM (ARISS)

Provides services to First Nation youth aged 12-17, who at the time of the offence are on Probation, Conditional Supervision or Community Supervision.

COMMUNITY JUSTICE PROGRAM

Pre and post-charge diversion services to the six UCCMM member First Nations. The number of files generally open at any one time is approximately 50. The Community Justice Worker also attends the monthly first appearance Court throughout the year and participated in meetings with the Crown Attorney, Manitoulin Court Worker staff, and UCCM Police to promote healing through justice for Aboriginal offenders involved in the Canadian justice system.

GLADUE PROGRAM

The Supreme Court of Canada ruled in <u>R.</u> v. <u>Gladue</u> that the unique circumstances of the Aboriginal accused and alternatives to custody must be considered by the courts. Gladue Reports provide information on the accused to the court. A Gladue writer researches the background of the accused; accesses corroborative evidence based citations, interviews the client, family members, and liaises with service providers.

GLADUE AFTER CARE WORKER PROGRAM

The Aftercare worker, provides direct service in the form of home visits, support, advocacy and referrals to clients with different social agencies which could include Probation, Treatment Centres, Mental Health and Addiction Services, Child Welfare and Police based on recommendations from the client's Gladue Report. Clients voluntarily participate in the program and are not ordered to do so.

MAAMWI NOOJMODAA PROGRAM

The program is designed to meet the needs of men and women who come into contact with the criminal court system as both accused and victims. The program assists in healing community members to create a healthy First Nation population through Anishinaabe teachings and ceremonies. The worker liaises with UCCMM Justice Staff, the Crown Attorney, and Probation officers for referrals and case management. Regular updates are provided to referral sources regarding client participation and attendance.

U-TURN PROGRAM

The program is a 10-12 sessions prevention program designed specifically for senior elementary and secondary school Anishinabek students. Topics covered may include, but are not limited to Eagle Feather teachings, Com-Page 8

BAIL VERIFICATION AND SUPERVISION PROGRAM

Beginning in June 2017, the UCCMM Justice Program will be providing Bail Verification and Supervision services. This program includes both the verification of information about accused persons at bail court and the supervision of accused persons as an alternative to custody while awaiting a court disposition and/or trial. Program objectives are to: Ensure that accused persons otherwise entitled to pre-trial release are not held in custody because they lack financial resources or community connections; Expedite bail and court proceedings by providing the court with verified information required to enable the pre-trial release of an accused person; Reduce incidents of failures to appear for court and the resulting delays through supervision of clients; Assist cli-

NGODWEWAANGIZI ANISHINAABE

According to the UCCMM Justice Department's statistics, Indigenous offenders made up approximately 58% of the offenders on Mnidoo Mnising,

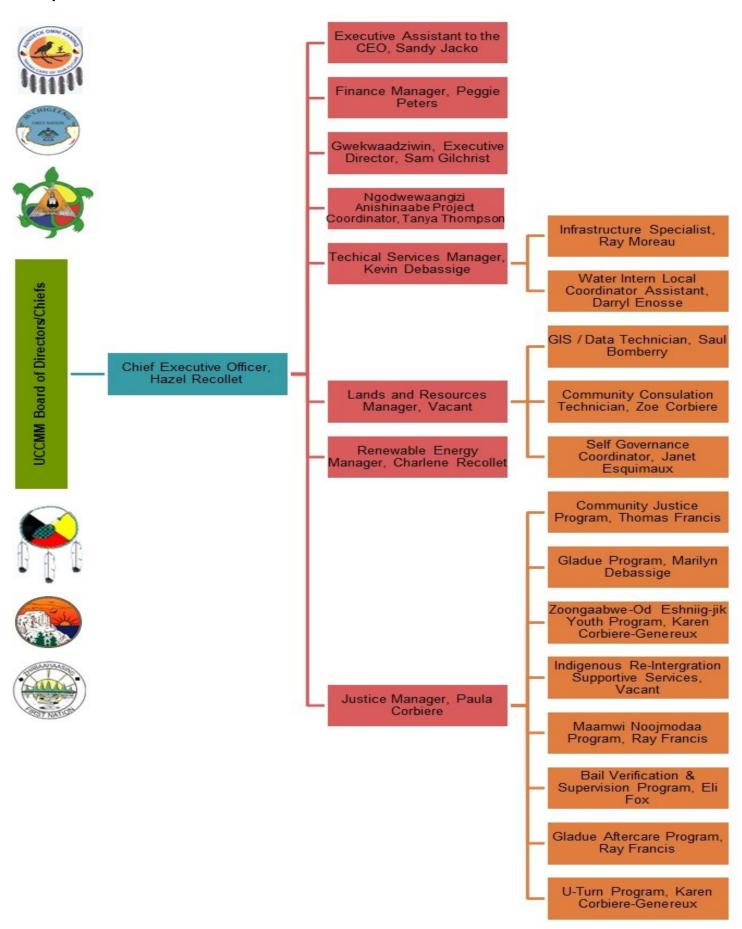
despite the Island's population being only 41% Indigenous. Across Mnidoo Mnising, there are no Indigenous employees among the judiciary, Crown prosecutors or court staff. A growing number of studies, including the *Frank Iacobucci Report*, the *Royal Commission on Aboriginal Peoples* and the *Truth and Reconciliation Commission's Calls to Action* have identified the broader Canadian issue of overrepresentation of Indigenous people in prisons and the underrepresentation of their culture in the court system.

We have a vision of a holistic, restorative and culturally relevant justice system. Our Anishinaabe communities have vibrant culture and active language. We have capable leadership, an educated and capable workforce and a strong, unified political will. First Nations people have lost faith in the Canadian Justice System. During Working Group and Advisory Group meetings we had asked the members to describe the Canadian Justice System in a few words. They said: Broken, flawed, Crime & Punishment, Fundamentally Biased, Foreign, Unjust, Inadequate, Oppressive, Culturally Insensitive, Adversarial, Confusing, Slow, Inflexible, Destructive, Racist and Discriminatory. In order to restore faith in the Justice System the First Nations of Mnidoo Mnising need and must have access to unique justice and legal services.

Therefore, in 2017/18, the UCCMM Tribal Council submitted a proposal to the Ministry of the Attorney General for Phase 2 of the Ngodwewaangizi Anishinaabe Project. This included the creation and submission of a proposal for an all-encompassing Inherent Rights Pilot On-Reserve Court on Mnidoo Mnising to remedy the issue of overrepresentation of Indigenous people in courts and prisons (both adults and youth) and the underrepresentation of Indigenous culture and language in the Justice System.

This phase focused on the drafting of a court model designed by Indigenous people utilizing a restorative justice approach that is aligned with culture and tradition. Some ways this was achieved was through Gladue reports, healing plans, justice circles and involving Elders which reduced the amount of time a matter was in court and time spent in jail by an Indigenous person.

2017/2018 UCCMM ORGANIZATIONAL CHART



LANDS AND RESOURCES

The UCCMM Lands & Resources department is diverse and is involved in many areas of natural resources (land, water,

air). The department positions are based from project funding, such as the Ministry of Indigenous Relations & Reconciliation, New Relationship Funding and Indigenous Services Canada, Recognition of Indigenous Rights and Self-Determination Table. There are three key areas for Lands, which are; Consultation, Gete Ezhichigewin (Anishinaabe Ways), and Lands/Treaties/Claims.

Consultation

The Lands & Resources department and the UCCMM Elders council developed a draft document "Eshi-Ngodwe Aangiziing Niiz-naabek (Descended from the Creator)". It is a guide on developing a meaningful relationship with proponents. Next step is getting Leadership approval and finalization of document. The department continues on monitoring matters of concerning by reviewing, researching and preparing briefing notes.

Funding has been secured (2016-17 & 2017-18) from the Federal Government's Participant Funding Program to participant in the Federal Review of Environmental and Regulatory Processes. The reviews were on The Environmental Assessment Act, Changes to the Fisheries Act, Navigation Protection Act, and Modernization of the National Energy Board. This funding provided resources to engage, review, and to provide written submissions based on UCCMM's recommendations and perspectives. The Elders Council has engaged and consulted.

UCCMM Elder's Council continues to be consulted on different matters. An Elder attended the Eastern Aboriginal Consultation and Engagement Conference (May 2017), and presented on "Ngo Dwe Waangizid Anishinaabe" which is our original Anishinaabe responsibilities. Elders also attended the Gikendoswin Gathering in Garden River (July 2017), and presented on the same topic. The department worked together with the organizers of Gikendoswin Gathering on organizing our local regional gathering which was held in Whitefish River (Aug. 2017).

Gete Ezhichigewin (Anishinaabe Ways)

The department continues in prepping, organizing, and participating in the seasonal ceremonies for the McLean's Mountain Wind Farm. The Fall Gathering was unable to happen this past year due to lack of resources and capacity. The department received deer by Zhiibaahaasing and MNRF, which all the meat was processed and distributed to Elders in each UCCMM Community.

UCCMM Lands/Treaties/Claims

1990 Claim

Discussions on implementation of 1990 Claim commenced in October 2017. Discussions are focused on ensuring that the unresolved issues/concerns of the claim will be resolved in the best interest of the UCCMM First Nations. Funding was provided up March 31, 2018. A workplan and budget for 2018-19 fiscal has been submitted.





GWEKWAADZIWIN MIIKAN

The first quarter in the second quarter of 2017 were spent working with the Ministry of Community and

Social Services and the Ministry of Health and Long Term Care to prepare for the release of funds which occurred around April 1, 2018. Operational funding for Gwekwaadziwin Miikan was announced at a Chiefs of Ontario meeting in December of 2017.

Gwekwaadziwin Miikan received funding at the end of the 2016/2017 fiscal year from Health Canada for Capital renovations and purchases. Much of this work and delivery of items carried into the 2017/2018 year. This included the completion of renovations to the building located at 2027 Highway 540, setup of new portable office structure, septic and field bed upgrades, cistern upgrades, parking lot upgrades, CCTV installation, purchase of household appliances and office equipment as well as outdoor activity equipment.

At the end of February 2018 Gwekwaadziwin Miikan received one time start up funds that allowed the purchase of several startup items as well as the initial recruitment of staff. The items purchased included: household appliances, household art, boardroom table, boat, canoes, canoe trailer, branding website and promotion, Building maintenance, Outdoor clothing, Outdoor equipment, Recruitment, Training and a truck.

United Chiefs and Councils of Mnidoo Mnising

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